## Message

From: Spanos, Stergios [Stergios.Spanos@des.nh.gov]

**Sent**: 10/10/2018 11:58:32 AM

To: Houlihan, Damien [houlihan.damien@epa.gov]; Murphy, Thelma (Hamilton) [murphy.thelma@epa.gov];

Tracy.Wood@des.nh.gov; Franz, Hayley [hayley.franz@des.nh.gov]; jeffrey.andrews@des.nh.gov

**CC**: Pelletier, Rene [Rene.Pelletier@des.nh.gov]

Subject: FW: For tomorrow Attachments: Just NH Universe.xlsx

Looking forward to it. When do you expect to arrive?

From: Houlihan, Damien [mailto:houlihan.damien@epa.gov]

Sent: Tuesday, October 09, 2018 4:15 PM

To: Spanos, Stergios

Cc: Murphy, Thelma (Hamilton)

Subject: For tomorrow

Hi Sterg -

See attached spreadsheet of NH permittees that I'm using for work planning. I don't have a formal agenda for tomorrow. Some things I'd like to discuss:

- 1. HQ emphasis on backlog, Regional backlog reduction strategy, and lean;
- 2. Team approach to industrial permitting and how we may be able to involve DES earlier in the process;
- 3. Review spreadsheet, discuss permits;
- 4. FY19 NH permitting goals;
- 5. Brainstorm ideas for streamlining permitting process, including state review and comment, WQ cert., etc.
- 6. Other

Feel free to comment and/or add items. Thanks – looking forward to catching up tomorrow.

## Damien

Damien Houlihan, Chief Industrial Permits Section US EPA

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